



तकनीकी पत्रिका विषय-सूची

CURRENT CONTENT

(Technical Journals) (A Monthly Current Awareness Service from Technical Journals)

Vol.4 No.02, February, 2020

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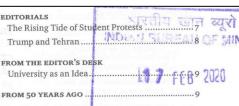
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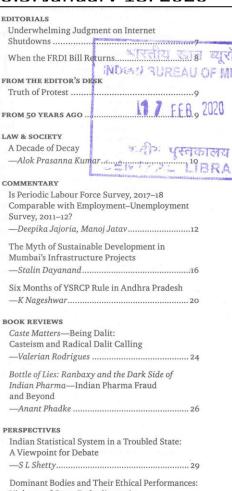
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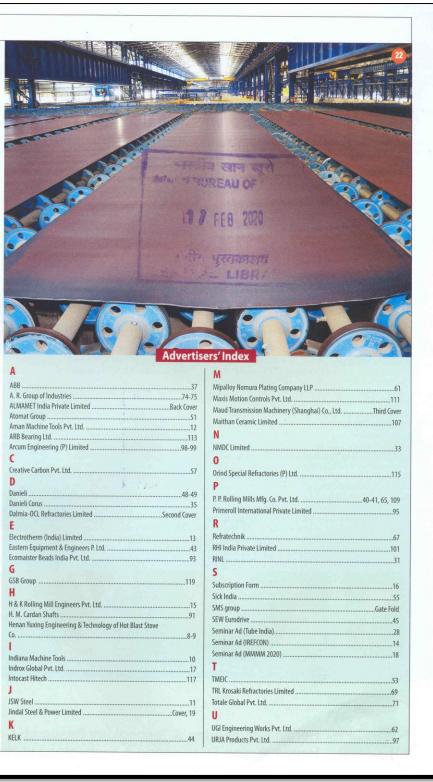
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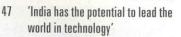
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Go small or go home?

The general trend of opting for bigger operations, bigger mobile machinery and bigger processing equipment can still be witnessed at most major mine sites. As miners are facing larger, lower-grade orebodies, it might seem self-evident that concentrator plants, for example, will require ever larger pieces of equipment to process more material.

At LME Week in London, UK, at the end of October, Rio Tinto CEO Jean-Sébastien Jacques said how since the 1960s, when the industry saw breakthroughs in aluminium and copper processes, the company had "just increased the size of [its] dig units" He added: "By the end of this year, our iron ore business in Australia will have shipped

almost as much iron ore this decade as it did in the last 40-plus years."

In the 2020s, due partly to the dearth in new tier-one deposits, he believes the industry needs to take a different approach. With further advances in automation, digitalisation, artificial intelligence and other technologies and processes, a move to smaller, faster electric trucks, autonomous rail-cars, optimised

blending, material recycling - and the list goes on could change how mines are designed and operated.

As an example, Jacques mentioned how Rio was developing "a breakthrough process to generate battery-grade lithium carbonate from waste rock at [its] Boron site in California".

"The imperative to change, and to change quickly, is stronger than it has ever been"

Moreover, in some cases, miners are hitting a wall

when it comes to equipment size. For example, as Metso's global manager for flotation Thierry Monredon told MM, it's simply not cost-efficient to go any larger than about 600m³ in flotation cells.

Rio is now looking at building smaller mines, with a quicker, more agile construction process, which would still leave room for growth in stages. The miner said this would also mean quicker returns on investment

At a recent mining conference, BHP's chief transformation officer Jonathan Price, on the other hand, spoke about a global operating model that had left it with "a small number of large, high-quality assets and a highly connected workforce"

With this smaller, simplified portfolio (resulting from the South32 demerger), the company aims to do "more with less"

Technology is also assisting BHP in its aims, as its enterprise-wide business operations system and the Yammer social network help the company share data and connect people. Price also stressed that new technologies and work methods from other industries would continue to influence mining.

"The realisation has struck that the next wave of productivity will come in an entirely different form. As such, we can't expect that what has worked in the past will lead to success in the future," he said.

So, while the business and operating models of the two rival mining majors might not quite match up, both still see transformation and disruption on the

horizon. This will be further pushed along by increasing environmental, social and governance pressures, and change, in

many ways, can't come soon enough.

"It is not new to anyone ... that the imperative to change, and to change quickly, is stronger than it has ever been," Price added.

"Societal expectations will rightly continue to demand more from a public company than just profits."

NIA KAJASTIE, EDITOR

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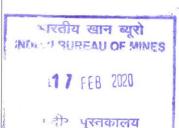
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